

## STATISTICAL PROFILE

PATIENT CARE	2004	2005	2006	2007	2008
Patient Admissions: Adults	18,584	19,624	19,626	20,195	21,039
Patient Admissions: Children	1,480	1,532	1,553	1,673	1,650
Total Admissions	20,064	21,156	21,179	21,868	22,689
Total Patient Days	135,762	139,301	136,920	137,787	139,847
Average Patient Stay (days)	6.8	6.6	6.5	6.3	6.2
Bed Occupancy Rate <sup>(1)</sup>	87.3%	88.3%	88.1%	87.4%	88%
Outpatient MD Visits: Manhattan	340,179	351,452	363,458	368,200	384,889
Outpatient MD Visits: Regional Network	60,789	70,170	67,702	75,631	81,995
Total Outpatient MD Visits	400,968	421,622	431,160	443,831	466,884
Screening Visits	29,425	31,383	31,198	30,200	28,888
Surgical Cases	15,431	16,043	16,329	16,951	16,035
Radiation Treatments and Implants: Manhattan	63,240	62,754	59,369	57,307	58,494
Radiation Treatments and Implants: Regional Network	45,980	47,751	44,175	44,615	43,550
Total Radiation Treatments and Implants	109,220	110,505	103,544	101,922	102,044
X-ray Examinations and Special Procedures	274,124	291,127	305,404	329,329	346,157
Clinical Investigation Protocols <sup>(2)</sup>	436	445	460	493	522

(1) Based on adjusted bed count  
(2) Excludes studies closed to accrual

STAFF	2004	2005	2006	2007	2008
Center <sup>(1) (2)</sup>	692	726	798	766	826
Hospital Attending Staff	620	650	713	672	727
Sloan-Kettering Institute Members <sup>(2)</sup>	111	116	122	128	133
Registered Nurses	1,262	1,377	1,504	1,615	1,738
Total Employees <sup>(3)</sup>	8,320	8,760	9,309	9,917	10,509
Volunteers	903	877	895	848	871

(1) All Hospital Attendings and Institute Members hold appointments in the Center; in 2008, 34 staff members held appointments in both the Institute and the Hospital

(2) Includes professional support staff appointments

(3) Includes all clinicians, scientists, nurses, other health professionals, and support staff

EDUCATION	2004	2005	2006	2007	2008
Residents and Clinical Fellows—Positions	377	385	412	419	414
Residents and Clinical Fellows—Annual Total	1,311	1,347	1,421	1,687	1,609
Research Fellows	336	340	400	404	254
Research Scholars	—	—	—	—	140
Research Associates	63	65	62	63	87
Senior Research Scientists	28	30	34	40	46
Frank A. Howard Scholars	—	—	1	1	1
PhD Candidates	147	155	163	195	232
MD/PhD Candidates	28	25	23	24	29
Registrants in Continuing Medical Education Programs	1,863	2,010	2,140	2,035	2,115
Medical Observers	455	488	534	522	561
Medical Students	302	318	332	368	358
Nursing Students	84	62	71	61	72
Social Work Students	6	5	6	6	6
Radiation Oncology Technology Students	20	17	16	16	15
Cytotechnology Students	3	3	3	4	3
Physical Therapy Students	3	3	4	3	3
Occupational Therapy Students	1	1	2	1	5

## FINANCIAL SUMMARY

REVENUES AND EXPENSES (IN THOUSANDS)	2004	2005	2006	2007	2008
<b>OPERATING REVENUES</b>					
Patient Care Revenue	\$1,094,797	\$ 1,249,379	\$ 1,398,393	\$ 1,531,639	\$1,606,989
Grants and Contracts	119,396	117,428	129,693	149,275	163,352
Contributions Allocated to Operations	69,114	74,277	83,538	95,481	108,844
Royalty Income	61,128	46,297	44,558	38,302	94,131
Other Income	64,780	34,294	39,439	39,902	41,963
Investment Return Allocated to Operations	70,635	88,664	116,143	113,131	116,546
Transfer of Board-Designated Annual Royalty Annuitization	10,599	17,163	26,083	29,440	33,122
<b>Total Operating Revenues</b>	<b>1,490,449</b>	<b>1,627,502</b>	<b>1,837,847</b>	<b>1,997,170</b>	<b>2,164,947</b>
<b>OPERATING EXPENSES</b>					
Compensation and Fringe Benefits	813,584	880,565	966,034	1,061,946	1,164,155
Purchased Supplies and Services	464,147	525,120	594,671	659,488	684,872
Provision for Bad Debts and Assessments	34,274	40,506	41,978	13,387	6,823
Depreciation and Amortization	130,974	135,143	139,402	157,494	175,870
Interest Expense	20,808	24,205	45,463	54,872	59,023
Less Fund Raising Expenses Transferred to Non-Operating Income (Expenses)	(25,697)	(29,631)	(28,390)	(33,523)	(36,048)
<b>Total Operating Expenses</b>	<b>1,438,090</b>	<b>1,575,908</b>	<b>1,759,158</b>	<b>1,913,664</b>	<b>2,054,695</b>
<b>Income from Operations</b>	<b>\$ 52,359</b>	<b>\$ 51,594</b>	<b>\$ 78,689</b>	<b>\$ 83,506</b>	<b>\$ 110,252</b>
<b>PHILANTHROPY (IN THOUSANDS)</b>					
Unrestricted	\$ 152,461	\$ 162,335	\$ 193,538	\$ 172,604	\$ 246,335
Temporarily Restricted	42,256	26,157	61,453	(12,419)	30,990
Permanently Restricted	11,811	10,191	43,737	78,835	1,778
<b>Total Philanthropy</b>	<b>\$ 206,528</b>	<b>\$ 198,683</b>	<b>\$ 298,728</b>	<b>\$ 239,020</b>	<b>\$ 279,103</b>
<b>CAPITAL SPENDING (IN THOUSANDS)</b>					
<b>Capital Spending</b>	<b>\$ 272,218</b>	<b>\$ 297,519</b>	<b>\$ 309,524</b>	<b>\$ 273,944</b>	<b>\$ 345,135</b>

Memorial Sloan-Kettering's financial statements are available by writing to the Department of Public Affairs,  
 Memorial Sloan-Kettering Cancer Center, 1275 York Avenue, New York, NY 10065  
 Or the New York State Department of Law, Office of the Attorney General, Charities Bureau,  
 120 Broadway, New York, NY 10271-0332