

## STATISTICAL PROFILE

PATIENT CARE	2006	2007	2008	2009	2010
Patient Admissions: Adults	19,626	20,195	21,039	21,932	<b>22,852</b>
Patient Admissions: Children	1,553	1,673	1,650	1,537	<b>1,494</b>
Total Admissions	21,179	21,868	22,689	23,469	<b>24,346</b>
Total Patient Days	136,920	137,787	139,847	140,224	<b>143,532</b>
Average Patient Stay (days)	6.5	6.3	6.2	6.0	<b>5.9</b>
Bed Occupancy Rate <sup>(1)</sup>	88.1%	87.4%	88%	88.5%	<b>83.7%</b>
Outpatient MD Visits: Manhattan	363,458	368,200	384,889	406,024	<b>418,410</b>
Outpatient MD Visits: Regional Network	67,702	75,631	81,995	94,293	<b>97,425</b>
Total Outpatient MD Visits	431,160	443,831	466,884	500,317	<b>515,835</b>
Screening Visits	31,198	30,200	28,888	27,369	<b>23,373</b>
Surgical Cases	16,329	16,951	18,035	19,233	<b>19,362</b>
Radiation Treatments and Implants: Manhattan	59,369	57,307	58,494	57,856	<b>59,223</b>
Radiation Treatments and Implants: Regional Network	44,175	44,615	43,550	47,987	<b>47,926</b>
Total Radiation Treatments and Implants	103,544	101,922	102,044	105,843	<b>107,149</b>
X-ray Examinations and Special Procedures	305,404	329,329	346,157	358,052	<b>362,609</b>
Clinical Investigation Protocols <sup>(2)</sup>	460	493	522	507	<b>552</b>

(1) Based on adjusted bed count

(2) Excludes studies closed to accrual

## STATISTICAL PROFILE

<b>STAFF</b>	2006	2007	2008	2009	<b>2010</b>
Center <sup>(1) (2)</sup>	798	766	826	873	<b>911</b>
Hospital Attending Staff	713	672	727	768	<b>804</b>
Sloan-Kettering Institute Members <sup>(2)</sup>	122	128	133	140	<b>142</b>
Registered Nurses	1,504	1,615	1,734	1,845	<b>1,946</b>
Total Employees <sup>(3)</sup>	9,309	9,917	10,505	11,039	<b>11,474</b>
Volunteers	895	848	871	917	<b>942</b>

(1) All Hospital Attendings and Institute Members hold appointments in the Center; in 2010, 35 staff members held appointments in both the Institute and the Hospital

(2) Includes professional support staff appointments

(3) Includes all clinicians, scientists, nurses, other health professionals, and support staff

<b>EDUCATION</b>	2006	2007	2008	2009	<b>2010</b>
Residents and Clinical Fellows — Positions	412	419	418	436	<b>447</b>
Residents and Clinical Fellows — Annual Total	1,421	1,687	1,609	1,651	<b>1,625</b>
Research Fellows	400	404	254	303	<b>295</b>
Research Scholars	—	—	140	121	<b>132</b>
Research Associates	62	63	87	90	<b>94</b>
Graduate Research Assistants	—	—	—	—	<b>23</b>
Frank A. Howard Scholars	1	1	1	1	<b>1</b>
PhD Candidates	163	195	232	227	<b>231</b>
MD/PhD Candidates	23	24	29	28	<b>26</b>
Registrants in Continuing					
Medical Education Programs	2,140	2,035	2,115	2,395	<b>2,554</b>
Medical Observers	534	522	561	572	<b>541</b>
Medical Students	332	368	358	399	<b>391</b>
Nursing Students	71	61	72	109	<b>105</b>
Social Work Students	6	6	6	6	<b>6</b>
Radiation Oncology Technology Students	16	16	15	15	<b>14</b>
Cytotechnology Students	3	4	3	3	<b>2</b>
Physical Therapy Students	4	3	3	3	<b>3</b>
Occupational Therapy Students	2	1	5	4	<b>3</b>

## FINANCIAL SUMMARY

<b>OPERATING REVENUES AND EXPENSES</b> (in thousands)	2006	2007	2008	2009	2010
<b>OPERATING REVENUES</b>					
Patient Care Revenue	\$ 1,398,393	\$ 1,531,639	\$ 1,606,989	\$ 1,723,313	\$ 1,854,776
Grants and Contracts	129,693	149,275	163,352	167,495	186,327
Contributions Allocated to Operations	83,538	95,481	108,844	126,250	117,323
Royalty Income	44,558	38,302	94,131	62,232	68,663
Other Income	39,439	39,902	41,963	43,144	44,874
Investment Return Allocated to Operations	116,143	113,131	116,546	103,998	100,389
Transfer of Board-Designated Annual Royalty Annuitization	26,083	29,440	33,122	37,158	41,578
<b>Total Operating Revenues</b>	<b>1,837,847</b>	<b>1,997,170</b>	<b>2,164,947</b>	<b>2,263,590</b>	<b>2,413,930</b>
<b>OPERATING EXPENSES</b>					
Compensation and Fringe Benefits	966,034	1,061,946	1,164,155	1,286,536	1,361,032
Purchased Supplies and Services	594,671	659,488	684,872	757,863	772,968
Provision for Bad Debts and Assessments	41,978	13,387	6,823	10,881	11,046
Depreciation and Amortization	139,402	157,494	175,870	171,806	175,494
Interest Expense	45,463	54,872	59,023	64,997	47,931
Less Fund Raising Expenses Transferred to Non-Operating Income (Expenses)	(28,390)	(33,523)	(36,048)	(40,320)	(43,926)
<b>Total Operating Expenses</b>	<b>1,759,158</b>	<b>1,913,664</b>	<b>2,054,695</b>	<b>2,251,763</b>	<b>2,324,545</b>
<b>Income from Operations</b>	<b>\$ 78,689</b>	<b>\$ 83,506</b>	<b>\$ 110,252</b>	<b>\$ 11,827</b>	<b>\$ 89,385</b>
<b>PHILANTHROPY</b> (in thousands)					
Philanthropy	\$ 298,728	\$ 239,020	\$ 279,103	\$ 166,247	\$ 237,666
<b>CAPITAL SPENDING</b> (in thousands)					
Capital Spending	\$ 309,524	\$ 273,944	\$ 345,135	\$ 226,049	\$ 262,371
<b>BALANCE SHEET SUMMARY</b> (in thousands)					
Assets	\$ 5,740,721	\$ 6,143,433	\$ 5,578,522	\$ 6,068,707	\$ 6,448,415
Liabilities	2,098,245	2,098,776	2,354,618	2,467,135	2,550,889
<b>Net Assets</b>	<b>\$ 3,642,476</b>	<b>\$ 4,044,657</b>	<b>\$ 3,223,904</b>	<b>\$ 3,601,572</b>	<b>\$ 3,897,526</b>