

STATISTICAL PROFILE

| PATIENT CARE | 2006 | 2007 | 2008 | 2009 | 2010 |
|--|---------|---------|---------|---------|----------------|
| Patient Admissions: Adults | 19,626 | 20,195 | 21,039 | 21,932 | 22,852 |
| Patient Admissions: Children | 1,553 | 1,673 | 1,650 | 1,537 | 1,494 |
| Total Admissions | 21,179 | 21,868 | 22,689 | 23,469 | 24,346 |
| Total Patient Days | 136,920 | 137,787 | 139,847 | 140,224 | 143,532 |
| Average Patient Stay (days) | 6.5 | 6.3 | 6.2 | 6.0 | 5.9 |
| Bed Occupancy Rate ⁽¹⁾ | 88.1% | 87.4% | 88% | 88.5% | 83.7% |
| Outpatient MD Visits: Manhattan | 363,458 | 368,200 | 384,889 | 406,024 | 418,410 |
| Outpatient MD Visits: Regional Network | 67,702 | 75,631 | 81,995 | 94,293 | 97,425 |
| Total Outpatient MD Visits | 431,160 | 443,831 | 466,884 | 500,317 | 515,835 |
| Screening Visits | 31,198 | 30,200 | 28,888 | 27,369 | 23,373 |
| Surgical Cases | 16,329 | 16,951 | 18,035 | 19,233 | 19,362 |
| Radiation Treatments and Implants: Manhattan | 59,369 | 57,307 | 58,494 | 57,856 | 59,223 |
| Radiation Treatments and Implants: Regional Network | 44,175 | 44,615 | 43,550 | 47,987 | 47,926 |
| Total Radiation Treatments and Implants | 103,544 | 101,922 | 102,044 | 105,843 | 107,149 |
| X-ray Examinations and Special Procedures | 305,404 | 329,329 | 346,157 | 358,052 | 362,609 |
| Clinical Investigation Protocols ⁽²⁾ | 460 | 493 | 522 | 507 | 552 |

(1) Based on adjusted bed count

(2) Excludes studies closed to accrual

STATISTICAL PROFILE

| STAFF | 2006 | 2007 | 2008 | 2009 | 2010 |
|--|-------|-------|--------|--------|---------------|
| Center ^{(1) (2)} | 798 | 766 | 826 | 873 | 911 |
| Hospital Attending Staff | 713 | 672 | 727 | 768 | 804 |
| Sloan-Kettering Institute Members ⁽²⁾ | 122 | 128 | 133 | 140 | 142 |
| Registered Nurses | 1,504 | 1,615 | 1,734 | 1,845 | 1,946 |
| Total Employees ⁽³⁾ | 9,309 | 9,917 | 10,505 | 11,039 | 11,474 |
| Volunteers | 895 | 848 | 871 | 917 | 942 |

(1) All Hospital Attendings and Institute Members hold appointments in the Center; in 2010, 35 staff members held appointments in both the Institute and the Hospital

(2) Includes professional support staff appointments

(3) Includes all clinicians, scientists, nurses, other health professionals, and support staff

| EDUCATION | 2006 | 2007 | 2008 | 2009 | 2010 |
|---|-------|-------|-------|-------|--------------|
| Residents and Clinical Fellows — Positions | 412 | 419 | 418 | 436 | 447 |
| Residents and Clinical Fellows — Annual Total | 1,421 | 1,687 | 1,609 | 1,651 | 1,625 |
| Research Fellows | 400 | 404 | 254 | 303 | 295 |
| Research Scholars | — | — | 140 | 121 | 132 |
| Research Associates | 62 | 63 | 87 | 90 | 94 |
| Graduate Research Assistants | — | — | — | — | 23 |
| Frank A. Howard Scholars | 1 | 1 | 1 | 1 | 1 |
| PhD Candidates | 163 | 195 | 232 | 227 | 231 |
| MD/PhD Candidates | 23 | 24 | 29 | 28 | 26 |
| Registrants in Continuing | | | | | |
| Medical Education Programs | 2,140 | 2,035 | 2,115 | 2,395 | 2,554 |
| Medical Observers | 534 | 522 | 561 | 572 | 541 |
| Medical Students | 332 | 368 | 358 | 399 | 391 |
| Nursing Students | 71 | 61 | 72 | 109 | 105 |
| Social Work Students | 6 | 6 | 6 | 6 | 6 |
| Radiation Oncology Technology Students | 16 | 16 | 15 | 15 | 14 |
| Cytotechnology Students | 3 | 4 | 3 | 3 | 2 |
| Physical Therapy Students | 4 | 3 | 3 | 3 | 3 |
| Occupational Therapy Students | 2 | 1 | 5 | 4 | 3 |

FINANCIAL SUMMARY

| OPERATING REVENUES AND EXPENSES (in thousands) | 2006 | 2007 | 2008 | 2009 | 2010 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| OPERATING REVENUES | | | | | |
| Patient Care Revenue | \$ 1,398,393 | \$ 1,531,639 | \$ 1,606,989 | \$ 1,723,313 | \$ 1,854,776 |
| Grants and Contracts | 129,693 | 149,275 | 163,352 | 167,495 | 186,327 |
| Contributions Allocated to Operations | 83,538 | 95,481 | 108,844 | 126,250 | 117,323 |
| Royalty Income | 44,558 | 38,302 | 94,131 | 62,232 | 68,663 |
| Other Income | 39,439 | 39,902 | 41,963 | 43,144 | 44,874 |
| Investment Return Allocated to Operations | 116,143 | 113,131 | 116,546 | 103,998 | 100,389 |
| Transfer of Board-Designated Annual Royalty Annuitization | 26,083 | 29,440 | 33,122 | 37,158 | 41,578 |
| Total Operating Revenues | 1,837,847 | 1,997,170 | 2,164,947 | 2,263,590 | 2,413,930 |
| OPERATING EXPENSES | | | | | |
| Compensation and Fringe Benefits | 966,034 | 1,061,946 | 1,164,155 | 1,286,536 | 1,361,032 |
| Purchased Supplies and Services | 594,671 | 659,488 | 684,872 | 757,863 | 772,968 |
| Provision for Bad Debts and Assessments | 41,978 | 13,387 | 6,823 | 10,881 | 11,046 |
| Depreciation and Amortization | 139,402 | 157,494 | 175,870 | 171,806 | 175,494 |
| Interest Expense | 45,463 | 54,872 | 59,023 | 64,997 | 47,931 |
| Less Fund Raising Expenses Transferred to Non-Operating Income (Expenses) | (28,390) | (33,523) | (36,048) | (40,320) | (43,926) |
| Total Operating Expenses | 1,759,158 | 1,913,664 | 2,054,695 | 2,251,763 | 2,324,545 |
| Income from Operations | \$ 78,689 | \$ 83,506 | \$ 110,252 | \$ 11,827 | \$ 89,385 |
| PHILANTHROPY (in thousands) | | | | | |
| Philanthropy | \$ 298,728 | \$ 239,020 | \$ 279,103 | \$ 166,247 | \$ 237,666 |
| CAPITAL SPENDING (in thousands) | | | | | |
| Capital Spending | \$ 309,524 | \$ 273,944 | \$ 345,135 | \$ 226,049 | \$ 262,371 |
| BALANCE SHEET SUMMARY (in thousands) | | | | | |
| Assets | \$ 5,740,721 | \$ 6,143,433 | \$ 5,578,522 | \$ 6,068,707 | \$ 6,448,415 |
| Liabilities | 2,098,245 | 2,098,776 | 2,354,618 | 2,467,135 | 2,550,889 |
| Net Assets | \$ 3,642,476 | \$ 4,044,657 | \$ 3,223,904 | \$ 3,601,572 | \$ 3,897,526 |