

Financial Summary *(in thousands)*

2011 Total Operating Revenue | **\$2,740,137**

Patient Care Revenue | **\$2,141,421**

Grants and Contracts | **190,948**

Contributions Allocated to Operations | **130,791**

Investment Return Allocated to Operations | **104,699**

Royalty Income | **77,510**

Other Income | **48,351**

Transfer of Board-Designated Annual Royalty Annuitization | **46,417**

\$2,528,467 | 2011 Total Operating Expenses

\$1,466,667 | Compensation and Fringe Benefits

835,621 | Purchased Supplies and Services

195,461 | Depreciation and Amortization

57,098 | Interest Expense

18,285 | Provision for Bad Debts and Assessments

(44,665) | Less Fund Raising Expenses

Operating Revenues	2007	2008	2009	2010	2011
Patient Care Revenue	\$1,531,639	1,606,989	1,723,313	1,854,776	2,141,421
Grants and Contracts	149,275	163,352	167,495	186,327	190,948
Contributions Allocated to Operations	95,481	108,844	126,250	117,323	130,791
Royalty Income	38,302	94,131	62,232	68,663	77,510
Other Income	39,902	41,963	43,144	44,874	48,351
Investment Return Allocated to Operations	113,131	116,546	103,998	100,389	104,699
Transfer of Board-Designated Annual Royalty Annuitization	29,440	33,122	37,158	41,578	46,417
Total Operating Revenues	\$1,997,170	2,164,947	2,263,590	2,413,930	2,740,137
Operating Expenses					
Compensation and Fringe Benefits	\$1,061,946	1,164,155	1,286,536	1,361,032	1,466,667
Purchased Supplies and Services	659,488	684,872	757,863	772,968	835,621
Provision for Bad Debts and Assessments	13,387	6,823	10,881	11,046	18,285
Depreciation and Amortization	157,494	175,870	171,806	175,494	195,461
Interest Expense	54,872	59,023	64,997	47,931	57,098
Less Fund Raising Expenses	(33,523)	(36,048)	(40,320)	(43,926)	(44,665)
Transferred to Non-Operating Income (Expenses)					
Total Operating Expenses	\$1,913,664	2,054,695	2,251,763	2,324,545	2,528,467
Income from Operations	\$83,506	110,252	11,827	89,385	211,670
Philanthropy					
Philanthropy	\$239,020	279,103	166,247	237,666	301,374
Capital Spending					
Capital Spending	\$274,455	345,135	226,049	262,371	223,251
Balance Sheet Summary					
Assets	\$6,143,433	5,578,522	6,068,707	6,448,415	6,790,005
Liabilities	2,098,776	2,354,618	2,467,135	2,550,899	2,848,843
Net Assets	\$4,044,657	3,223,904	3,601,572	3,897,526	3,941,162