2018 TOTAL OPERATING REVENUES

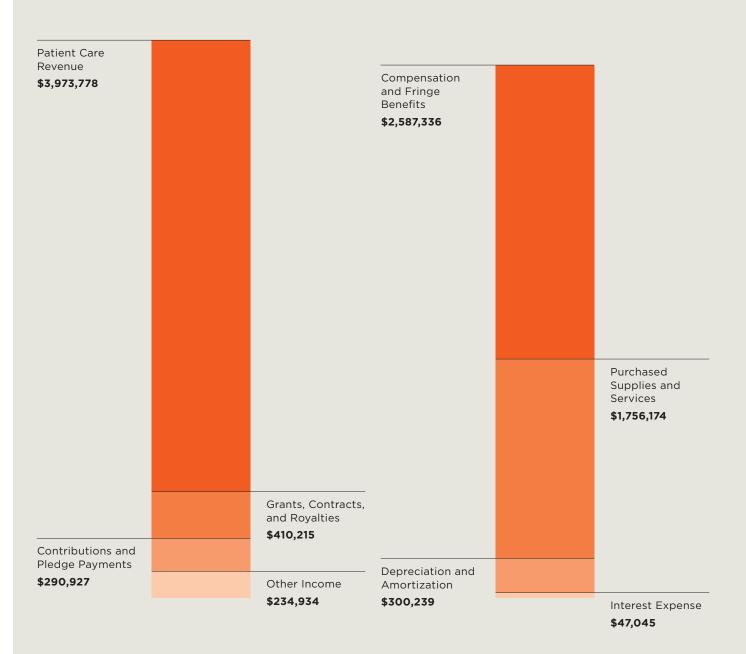
(Dollars in Thousands)

\$4,909,854

2018 TOTAL OPERATING EXPENSES

(Dollars in Thousands)

\$4,690,794



(Dollars in Thousands)	2014	2015	2016	2017	2018
OPERATING REVENUES		1	ı	ı	
Patient Care Revenue	\$2,524,598	\$ 2,745,619	\$3,068,587	\$ 3,536,976	\$ 3,973,778
Grants and Contracts	229,562	234,402	257,893	296,493	334,536
Contributions	168,797	137,538	161,245	191,843	168,226
Net Assets Released from					
Restrictions – Pledge Payments	103,112	129,528	86,850	86,800	122,701
Royalty Income	162,710	197,885	167,731	81,491	75,679
Other Income	78,528	75,671	75,203	77,967	83,461
Unrestricted Investment Return					
Allocated to Operations	87,917	90,648	136,979	137,750	151,473
Total Operating Revenues	\$3,355,224	\$ 3,611,291	\$3,954,488	\$4,409,320	\$4,909,854
OPERATING EXPENSES					
Compensation and Fringe Benefits	\$ 1,782,477	\$ 1,987,388	\$ 2,131,070	\$ 2,335,132	\$ 2,587,336
Purchased Supplies and Services	1,062,603	1,172,467	1,320,893	1,501,935	1,756,174
Depreciation and Amortization	217,342	232,866	263,964	287,145	300,239
Interest Expense	50,147	49,401	48,724	45,343	47,045
Total Operating Expenses	\$ 3,112,569	\$3,442,122	\$ 3,764,651	\$ 4,169,555	\$4,690,794
INCOME FROM OPERATIONS	\$ 242,655	\$ 169,169	\$ 189,837	\$ 239,765	\$ 219,060
PHILANTHROPIC REVENUE	\$ 376,533	\$ 276,747	\$ 317,270	\$ 318,386	\$ 383,341
CAPITAL SPENDING	\$ 473,859	\$ 710,873	\$ 634,134	\$ 737,965	\$ 700,827
BALANCE SHEET SUMMARY					
Assets	\$8,963,268	\$9,592,021	\$ 9,891,492	\$10,636,012	\$10,623,567
Liabilities	3,596,860	4,058,058	4,160,515	4,530,909	4,196,154
Net Assets	5,366,408	5,533,963	5,730,977	6,105,103	6,427,413

Memorial Sloan Kettering allocates the majority of its income to its core missions of patient care, education, and research. In 2018, approximately 78% of funds went to support providing our patients with the best possible care; 14% was devoted to research, developing new therapies to treat cancer; and 5% funded educational initiatives. The balance of income, roughly 3%, was used for fundraising, management costs, and general expenses.

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