



Memorial Sloan Kettering Cancer Center

Meeting Notes

Meeting: MSK Kenneth C. Griffin Pavilion Construction Working Group (CWG) Meeting
Date: December 18, 2025
Location: Zoom and Memorial Hospital, Room 108

Attendees: **MSK Project Team**
CWG Co-Chair Shakima Grant, Senior Community Programs Manager, Community Engagement and Health Equity (CEHE)
CWG Co-Chair Terron Browne, Project Manager, Design and Construction
Maribel Rodriguez, Senior Project Coordinator, CEHE
Ana Garcia, Senior Director, CEHE
Ryan Kiefer, Associate Director, Design and Construction
Jason Tavarez, Project Executive, Turner Consigli
Thomas Drumm, Project Executive, Turner Consigli
Shelly Friedman, MSK Land Use Counsel, Friedman & Gotbaum
Henry Kearney, Senior Vice President, Air Quality, AKRF
Erin Stolz, Senior Technical Director, Environmental Health and Safety, AKRF
Kenny Mui, Vice President, Construction Analysis, AKRF

Community Representatives

Yasmina Caleo, F.A.C.T.
Julie Clarke, P.S. 183 PTA
Tasha Edmead, NYC Department of Education
Harry Gale, NYC Council Member Julie Menin's Office
Rachel George, 400 E 67th St (The Laurel)
Jack Glass, ALC Environmental
Laura Jackson, 438 E 66th St
Alex Kogan, Rockefeller University
Leandro Lumapat, ALC Environmental
Ian McKnight, Community Board 8
Ethan Nachmani, NY State Assembly Member Rebecca Seawright's Office
Anat Rosenberg, F.A.C.T.
Judy Schneider, East Sixties Neighborhood Association
Myishia Taylor-Myke, NYC Department of Education
Jochen Weber, 404 E 66th St
Martin Woodard, P.S. 183

Observers

Jaishree Capoor, 404 E 66th St
Daniel Egers, Community Member

Invitees not in Attendance:

Kemi Babagbemi, Community Member
Shean Buissereth, 404 E 66th St
Evan Calero, 435 E 65th St
Rev. Stefan, Chanas, Church of St. John Nepomucene

Rande Coleman, 404 E 66th St
Richard Czaja, Stahl Organization (1213 York Ave)
Andrea Dawes, NYC Department of Education
William Dessoffy, 400 E 67th St (The Laurel)
Marianne Dziuba Fiore, Stahl Organization (1213 York Ave)
Courtney Ferrissey, NY State Assembly Member Rebecca Seawright's Office
Mary Gera, 436 E 66th St
Sarrah Hale, NY State Senator Liz Krueger's Office
Kyle Kolich, P.S. 183
Valerie Mason, Community Board 8
Julie Menin, NYC Council Member Julie Menin's Office
James Rogers, Rockefeller University
Celeste Royo, Manhattan Borough President's Office
Melanie Russo, P.S. 183 PTA
Sowaiyah Shahbaz, Manhattan Borough President's Office
Nate Sherfinski, NYC Mayor's Office
Serge St. Leger, NYC Department of Education
Jonathan Szott, NYC Council Member Julie Menin's Office
Audrey Tannen, NY State Senator Liz Krueger's Office
Mary Thomas, 404 E 66th St
Gregg Wolpert, Stahl Organization (1213 York Ave)

Welcome, Meeting Goals, and Format

Shakima Grant welcomed the Construction Working Group (CWG) members and observers. She shared the meetings goals and format. The CWG meetings are designed to give the MSK project team a chance to:

1. Provide timely updates to Upper East Side residents and leaders about MSK Kenneth C. Griffin Pavilion construction activities.
2. Receive information and questions about ways the project construction activities are affecting the community.
3. Report on how MSK is responding to community construction questions and concerns.

The meetings are generally held on the third Thursday of the month from 8:30 a.m. to 9:30 a.m. Meetings are hybrid with members on Zoom or in person at MSK. CWG members include the MSK project team, representatives from neighboring buildings, and representatives from local agencies and officials. Each building or office may have one representative and a designated alternate. The CWG meetings are open to the public to observe. Comments and questions regarding Griffin Pavilion construction activities should be directed to CWG members to be raised for discussion during the meetings.

The CWG meetings are recorded. Recordings are available in the Construction Working Group Meetings section of MSK's website: <https://www.msk.org/GriffinPavilionConstruction>

Construction Report: Current Status & 6 Week Lookahead

Terron Browne reviewed the status of the site, noting continued progress with structural demolition and exterior abatement work. Terron also shared the six-week look ahead, which includes steel and concrete installation at the Rockefeller Research Labs building, installing support for the excavation, and site excavation. Removal of the sidewalk shed and extension of the site fence on East 66th and 67th streets is planned for early January.

The 6-week Lookahead is available in the 'Current Construction Lookahead' section of MSK's website: <https://www.msk.org/GriffinPavilionConstruction>.

Air Quality Report

Terron shared the air quality readings from 11/20/25 to 12/16/25: the monitor on East 67th Street - proximate to the schoolyard, showed the high point for the month was 47 on the PM10 scale. The monitor on East 66th Street - proximate to the East 66th Street residences, showed the high point for the month was 33 on the PM10 scale. In response to a question about the possibility of sharing PM2.5 data, Terron reconfirmed that the PM10 scale will remain the standard for CWG meetings. PM2.5 data is available through the monitoring portal, though it is not publicly accessible because it requires specific login credentials. ALC Environmental has access to the portal and can provide PM2.5 data upon request.

ALC Environmental Update

Jack Glass shared that PM10 levels are an appropriate and standard metric for monitoring air quality, noting that when PM10 levels rise or fall, PM2.5 and smaller particulate levels typically follow the same trend. Jack also shared, while there was a brief period earlier in the month when readings exceeded 50, this short duration was not viewed as a significant concern. Jack noted that without an east side monitor and a third unit to allow triangulation, it is not possible to determine how much of the particulate readings are attributable to the site versus surrounding conditions. Jack stated that current air monitoring data does not indicate a major issue. Noise impacts, particularly Saturday noise, continue to be the primary concern neighbors have shared with him.

Old Business

Inquiries - MSK fielded 12 inquiries since the November CWG meeting. The following actions were taken in response:

- Shared the November CWG presentation.
- Addressed dust mitigation concerns by detailing steps taken at the site, including wetting down materials, washing trucks, and tracking air monitors.
- Confirmed compliance with all applicable codes and regulations for the site, and commitment to voluntary mitigation, transparency measures, and adhering to any changes with codes and regulations.
- Reviewed noise monitor readings during the timeframe associated with a November 24 overnight gas delivery to Rockefeller Research Labs, confirmed that readings were within mandated thresholds.
- Confirmed that MSK adhered to City rules on November 24, which allow after-hour deliveries of heavy construction machinery to the site. Assured that standard construction material deliveries will continue during normal work hours.
- Investigated odor concerns at the site and Rockefeller Research Labs, finding no matching activities, and committed to continued monitoring.
- Updated and posted the Noise Mitigation Plan on-site for the Griffin Pavilion and clarified its scope is separate from the Rockefeller Research Lab.

Questions and Answers

The following questions were raised during the meeting and answered as indicated.

- How will the street and pedestrian conditions change with the site fence moving out on 66th and 67th Streets?

Traffic will shift into the currently closed parking lane, and the pedestrian walkway will remain open.

- How will this affect the bus stop at East 67th Street?

The bus will be able to safely turn from York Avenue onto East 67th Street and continue its route west on 67th Street as usual.

- How long will the lane extensions remain in place?

The lane extensions will remain until the end of the project.

- Is there an update on the request to not have the explosives go down 66th Street?

The plan is to use York Avenue for arrival and exit.

- There was an incident in Philadelphia involving carbon monoxide poisoning related to blasting. Is there any information or precautions in place to prevent something similar here?

We are not aware of instances where this has occurred. Carbon monoxide is monitored for workers immediately after blasting once the mats are removed, with the highest potential exposure closest to the work area.

- Can MSK look into installing the third monitor recommended by ALC Environmental?

We'll revisit installing the third monitor once the site fence is in its final position. Current conditions make placement challenging.

- Who is responsible for verifying the accuracy of the receptor locations and distances in the alternative construction noise mitigation plan?

That responsibility sits with the construction team to confirm the accuracy of the information and update the documentation as site conditions change, including shifts to the site fence.

Adjournment and Next Meeting

The next meeting is Thursday, January 15, 2026, at 8:30 a.m. For project updates, visit msk.org/GriffinPavilionConstruction, email communityaffairs@mskcc.org, or call the construction hotline at 212-639-4444.