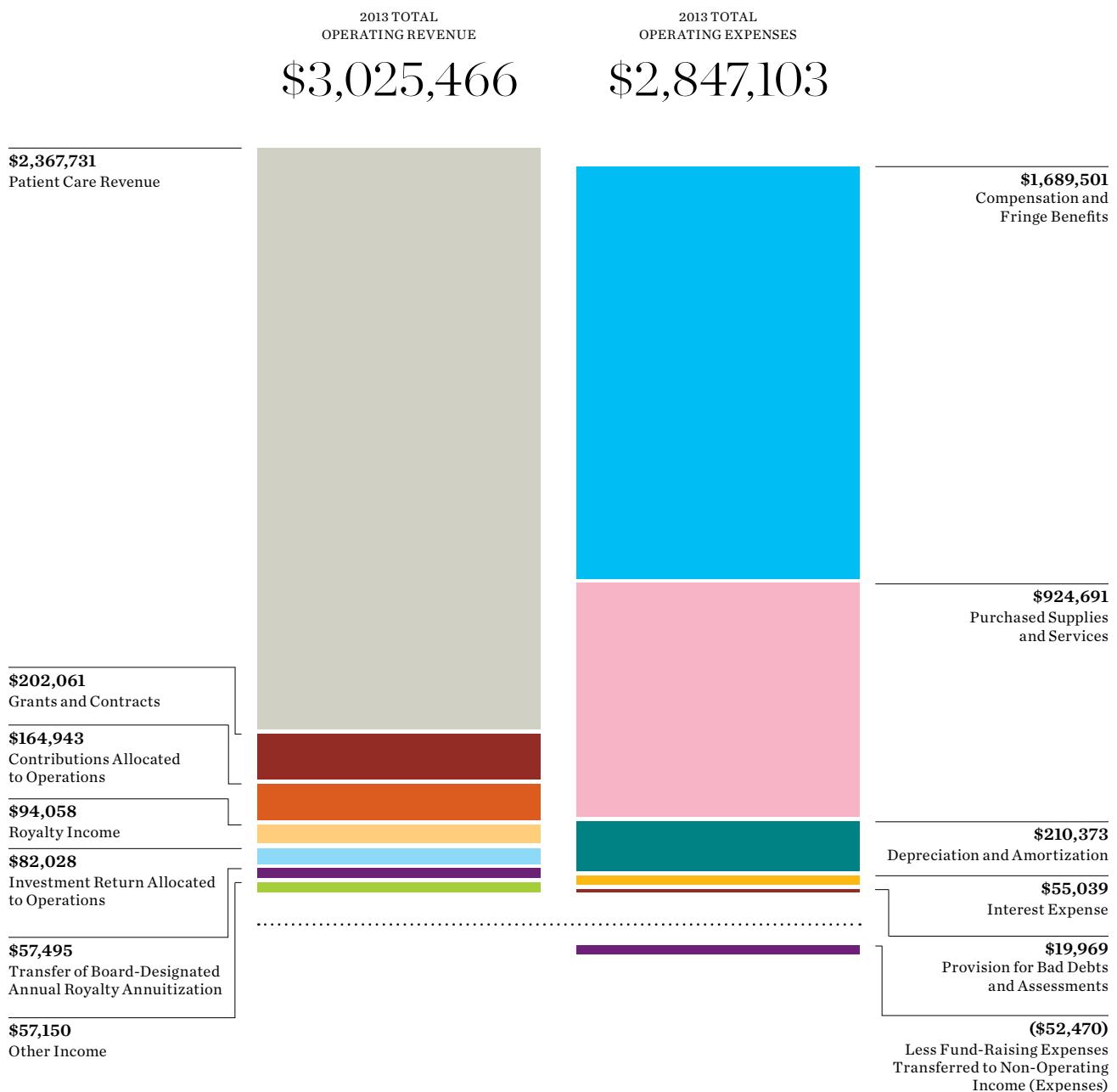


# Financial Summary

(in thousands)



	09	10	11	12	13
<b>OPERATING REVENUES</b> (in thousands)					
Patient Care Revenue	\$ 1,723,313	1,854,776	2,141,421	2,201,941	<b>2,367,731</b>
Grants and Contracts	167,495	186,327	190,948	185,160	<b>202,061</b>
Contributions Allocated to Operations	126,250	117,323	130,791	144,497	<b>164,943</b>
Royalty Income	62,232	68,663	77,510	78,350	<b>94,058</b>
Other Income	43,144	44,874	48,351	51,167	<b>57,150</b>
Investment Return Allocated to Operations	103,998	100,389	104,699	75,877	<b>82,028</b>
Transfer of Board-Designated					
Annual Royalty Annuitization	37,158	41,578	46,417	51,709	<b>57,495</b>
 Total Operating Revenues	 \$ 2,263,590	 2,413,930	 2,740,137	 2,788,701	 <b>3,025,466</b>
 <b>OPERATING EXPENSES</b> (in thousands)					
Compensation and Fringe Benefits	\$ 1,286,536	1,361,032	1,466,667	1,582,212	<b>1,689,501</b>
Purchased Supplies and Services	757,863	772,968	835,621	879,219	<b>924,691</b>
Provision for Bad Debts and Assessments	10,881	11,046	18,285	17,541	<b>19,969</b>
Depreciation and Amortization	171,806	175,494	195,461	210,810	<b>210,373</b>
Interest Expense	64,997	47,931	57,098	54,894	<b>55,039</b>
Less Fund-Raising Expenses Transferred to Non-Operating Income (Expenses)	(40,320)	(43,926)	(44,665)	(47,305)	<b>(52,470)</b>
 Total Operating Expenses	 \$ 2,251,763	 2,324,545	 2,528,467	 2,697,371	 <b>2,847,103</b>
 Income from Operations	 \$ 11,827	 89,385	 211,670	 91,330	 <b>178,363</b>
 <b>PHILANTHROPY</b> (in thousands)					
Philanthropy	\$ 166,247	237,666	301,374	231,159	<b>380,500</b>
 <b>CAPITAL SPENDING</b> (in thousands)					
Capital Spending	\$ 226,049	262,371	223,251	258,613	<b>315,282</b>
 <b>BALANCE SHEET SUMMARY</b> (in thousands)					
Assets	\$ 6,068,707	6,448,415	6,790,005	7,795,606	<b>8,481,418</b>
Liabilities	2,467,135	2,550,889	2,848,843	3,562,546	<b>3,337,444</b>
 Net Assets	 \$ 3,601,572	 3,897,526	 3,941,162	 4,233,060	 <b>5,143,974</b>